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1. Introduction

1.1 SGS Bateman Profile

SGS Bateman is a global operating company in the SGS Natural Resources Division, which is in turn a business within the SGS Group. SGS is the world's leading inspection, verification, testing and certification company. SGS has an annual revenue of more than approximately CHF 6 billion and is recognised as the global benchmark for quality and integrity. With more than 99 000 employees, SGS operates a network of over 2 700 offices and laboratories around the world.

Founded in South Africa in 1921, SGS Bateman has served the global minerals industry for more than 100 years. SGS Bateman is a uniquely differentiated project execution Group in terms of its focus on "process engineering" in the minerals industry. This process competence together with an extensive and well-proven suite of design and project management systems and procedures equips SGS Bateman well to execute global projects. The group has a worldwide reputation for the development and execution of minerals projects for a large number of Clients, in a range of geographical situations in over 50 countries and under a variety of contractual structures.

A key factor in the success of SGS Bateman projects has been its applied in-house engineering capabilities in unit processes. SGS Bateman's ability to provide cost-effective facilities for processing ores is based strongly upon its technological capability and project know-how of minerals processing, smelting and refining operations.

With systems and procedures certified to ISO 9001:2015 and ISO 45001:2018, SGS Bateman has the competence and experience to support its Clients through the full life cycle of their minerals projects - from initial test work of drill samples, through laboratory and pilot programmes, feasibility studies, front-end engineering, procurement, and construction to commissioning of fully operational plants. These services may be offered on EPCM, EPC or LSTK terms to suit the requirements of Clients.

In all of its developing world project locations SGS Bateman aims to positively engage communities where the projects are sited and to create value and build sustainable capacity within those communities. SGS Bateman sees the community as a vitally important stakeholder in the project and its support as essential to the success of the project as well as the Owner's ongoing business activities.

1.2 Total Project Services

SGS Bateman's complete worldwide range of project services for the mining industry which includes:

- Test work
- Conceptual, prefeasibility and definitive feasibility studies
- Due-diligence studies
- Control-budget estimates and asset evaluations
- Process developments and audits
- Design and detail engineering
- Project and construction management
- Flexible contracting arrangements covering reimbursable, fixed price, PMC (Project Management Consulting or Owner's Representative) and JV (joint venture).

1.3 Benefits of Engaging SGS Bateman

SGS Bateman believes that it has the following characteristics to assist the client by delivering professional outcomes and high value:

- International company with offices around the world through SGS network
- Ability to undertake inspection, verification, certification, testwork and geotechnical and other services within SGS Group
- Strong project management, process and engineering team
- Key resources available with recent and relevant experience to deliver the project outcomes
- Systems and procedures aligned to ISO 9001:2015, ISO 45001:2018
- and ISO 14001
- World class safety record on projects
- Systems integrated with ISO 14001 requirements
- Proven project control systems based on the Oracle e-Business suite platform and experience in integrating with Client systems
- A values-based corporate culture where Delivery Excellence is paramount.

1.4 Safety First

SGS Bateman, in all its business ventures, adopts a zero harm approach on all its activities with regard to health, safety and environment:

- Safety is at the core of our culture and our way of living and doing things, at work and at home

- We are committed to ensuring that all our offices and sites worldwide are safe, clean and healthy environments at all times for all stakeholders
- We design our plants in such a way that we minimise our carbon footprint
- SGS Bateman is extremely proud of its world class safety record
- **SAFETY FIRST** is the safety promise of the SGS Group.

1.5 Conclusion

In conclusion, SGS Bateman is committed to ensuring the delivery of successful projects on time and within budget and which are aligned with the client's business drivers. From its direct involvement in other recent projects, SGS Bateman has a solid understanding of the technical requirements and is also well experienced and capable of delivering process plants and modular plants and their related infrastructure. SGS Bateman is committed to immediately commence with the services and has a team ready to kick-off the project when required.

2. Relevant Experience

2.1 Project Experience

SGS Bateman manages the complete project lifecycle from concept to commissioning; optimizing the flowsheet of a project through state-of-the-art process engineering and successfully delivering completed projects using leading-edge project management systems. Comprehensive services for new process plants and brownfield upgrades, cover a wide range of commodities and are tailored to both large and small projects, as well as, modular plants. SGS Bateman's engineering, project management skills and modular plant solutions have been proven on some of the most exacting mineral resource projects, in the most difficult of terrains.

2.2 Copper Capability

SGS Bateman has base-metal plant references in mineral processing, smelting and refining applications, including copper and cobalt ores, dating back more than 50 years. SGS Bateman's experience includes all the unit processes described below.

- Process modelling
- Ore handling and preparation
- Bulk materials handling - Belt-, chain- and pneumatic-conveying systems
- Comminution - Crushing, rod and ball milling, autogenous and semi-autogenous milling
- Classification - Hydrocyclones and screens
- Preconcentration - Dense-media, gravity separation, magnetic separation and screening
- Flotation - Flash, conventional, tank cells, column cells and reagent plants
- Dewatering - Conventional and high-rate thickeners, vacuum and pressure filters and driers
- Sulphide oxidation - Roasting, microwaves and bacterial leaching
- Smelting - Submerged-arc, DC-arc and fuelled furnaces
- Converting - Peirce-Smith, top-blown and submerged-lance vessels
- Dust and gas collection - Bag filters, scrubbers and electrostatic precipitators
- Matte handling - Granulation and atomisation
- Leaching - Atmospheric, moderate and high pressure (POX)
- Solvent extraction - Copper, cobalt and nickel removal using SGS Bateman pulsed columns and reverse-flow settlers
- Electrowinning - Copper, cobalt, zinc and nickel

- Other base-metal purification processes - Precipitation, cementation, ion exchange, MRT and crystallization
- Sulphuric acid plants
- Associated reagents and utilities.

SGS Bateman has significant experience in implementing projects in Africa and in difficult conditions. A selection of reference copper projects is given below.

2.3 Copper Projects & Studies

SGS Bateman has vast experience in copper projects and studies evidenced by its track record in support of this:

2.3.1 Copper Projects

Project	Client	Completion Date	Description
Mutoshi Copper Project	Chemaf	On hold	Construction management of 3.9 Mtpa of run-of-mine (ROM) ore copper plant with theoretical yields of 50 000 tpa copper as copper cathode and 16 000 tpa of cobalt, as cobalt hydroxide cake
Lift II Copper Concentrator	Palabora Copper	2018	EPCM contract for 33 500 tpd copper concentrator plant
KOL Phase 5 Copper/Cobalt Project, DRC	Katanga Mining	2011	EPCM contract for front-end engineering design of Cu / Co refinery to produce 250,000 t of LME Grade 'A' copper cathode and 27,500 t of cobalt as hydroxide salt
Lumwana Copper, Zambia	Equinox Minerals Limited	2008	EPC contract to provide processing plant to treat 20 million t/yr of ore. The plant is designed around conventional flotation processing
Etoile Copper Deposit, DRC	Chemaf SPRL	2008	Modular plant (2 x 50 t/h DMS modules) to process ROM ore
Kansanshi, Zambia	First Quantum	2006	Installation of autoclaves for Cu sulphide leach section
Nifty Concentrator, Australia	Birla	2005	EPCM contract for Cu concentrator
Sepon Copper Project, Laos	Lang Xang Minerals	2005	EPCM contract, including development of novel Cu refining flowsheet, for establishment of 60,000 t/yr Cu refinery and infrastructure
Mt Gordon Modifications, Australia	Birla	2004	Conversion from hydrometallurgical plant to Cu concentrator
WMC Olympic Dam Expansion – Uranium Solvent Extraction, Australia	Western Mining Corporation	1997 1998 2003	1997: Two Bateman Pulsed Columns (BPC) for U SX. 1998: 10 BPCs as part of 8.5 million t/yr

Project	Client	Completion Date	Description
			expansion 2003: 2 new BPCs installed and 2 BPCs installed in 1997 relocated
Chambishi Hydrometallurgical Plant, Zambia	Chambishi Metals PLC, division of AVMIN	2001	Reimbursable contract to expand Co-purification plant by adding two process plants, belt filter, SX plant and new reagent and utilities sections
Chambishi COSAC Slag-Reduction Furnace, Zambia	Chambishi Metals PLC, division of AVMIN	2001	EPCM contract to install 40 MW DC-arc smelter. DC-plasma technology used because Co recoveries much lower in AC furnace
Peñoles Bio-leach Pilot Plant, Mexico	Peñoles – Bactech-Mintek	2001	EPCM demonstration plant capable of treating concentrate to produce between 500 and 650 kg Cu/day
Nifty Oxide-plant Expansion, Australia	Straits Resources Limited	2000	Upgrade to existing plant, increasing Cu cathode production from 16,000 to 25,000 t/yr. Expansion included heap leach and SX / EW facilities
Kasese Cobalt Project, Uganda	Kasese Cobalt Company Limited	1999	EPCM contract for Co bio-leach, SX / EW plant. Also responsible for EW technology package
Mt Gordon Expansion Project, Australia	Western Metals Limited	1998	EPCM contract to expand existing 13,000 t/yr Cu- cathode heap leach operation to 44,000 t/yr Cu-cathode, slurry-leach plant to process ROM chalcocite ore to produce LME grade copper on site. Processes included low-pressure autoclave leach, SX / EW
Hartley Platinum Project, Zimbabwe	BHP Minerals Zimbabwe and Delta Gold of Australia	1997	EPCM contract to establish concentrator, smelter, refinery and surface infrastructure to process 2.1 million t/yr of ore. Base-metal refinery comprised Ni- and Cu-leach sections, impurity-removal circuits followed by EW circuits
WMC Olympic Dam Expansion, Australia	Western Mining Corporation	1996	Feasibility studies on comprehensive expansion of concentrator, smelter & electrorefining / EW tankhouse
Empress Nickel Refinery, Zimbabwe	Rio Tinto (Zimbabwe)	1996	EPCM contract to expand Ni / Cu matte leach and EW toll refining plant
Palabora Secondary Hoods, RSA	Palabora Mining Company	1996	Detailed engineering of secondary hoods and gas ducting to collect fugitive emissions from Peirce-Smith converters
Sanyati Copper SX / EW plant, Zimbabwe	Munyati Mining	1995	EPCM contract to install Cu SX / EW plant producing 5,000 t/yr of high grade 99.99 % copper, meeting ASTM specifications
Miami Refinery Conversion, USA	Cyprus Miami Copper	1995	EPCM contract for converting ER facility to EW
Gecko Concentrator	Posgold	1995	Study and implementation of

Project	Client	Completion Date	Description
Refurbishment, Australia			refurbishment of Cu-flotation concentrator
Cyprus Miami Leach SX / EW Expansion, USA	Cyprus Miami Copper	1994	EPC services to increase Cu production 73,000 t/yr
Cananea Materials Handling Optimisation, Mexico	Compania Mexicana de Cananea	1993	Engineering design for optimisation of transportation to heap and dump leach stockpiles
Palabora Smelter Upgrade, RSA	Palabora Mining Company	1992	EPCM for Peirce-Smith converter modifications, new gas-handling system for converter and new smelter instrumentation
Zacatecas Tailings Disposal, Mexico	Minera Real de Angeles	1991	Redesign and upgrade of Cu-tails disposal system
Cananea SX / EW Expansion, Mexico	Compania Mexicana de Cananea	1990	EPCM contract for expansion of existing 14,500 t/yr SX / EW plant to 22,000 t/yr with provision for modular, incremental expansion to 95 000 t/yr
Magma Refinery Expansion, USA	Magma Copper Company	1990	Construction contract for Cu refinery expansion to 50,000 t/yr facility based on Bateman Engineering's feasibility study
Santa Rosalia Smelter Expansion, Mexico	Compania Minerade Cananea	1990	Detailed engineering for converters, slag handling, casting and gas clearing
San Luis Potosi Smelter Expansion, Mexico	IMMSA	1990	EPCM contract for converter, holding vessel, slag and gas handling, and casting
Fundicion del Pacifico Smelter, Mexico	Compania Minera del Pacifico	1989	Rehabilitation of existing reverb furnaces and Peirce-Smith converters
OK Tedi Concentrator, Papua New Guinea	OK Tedi Mining Limited	1988	Construction services, installation of SAG and ball mills
Magma Concentrator, USA	Magma	1988	Engineering design of column flotation circuit

2.3.2 Copper Studies

Project	Client	Completion Date	Description
Nkana Copper Tailings Project	Horizon	2013	OoM Study to treat up to 1 mtpm of copper tailings in three phases
Luita, DRC	ENRC	2013	Feasibility Study
Kisanfu Copper DMS, DRC	Freeport McMoRan	2012	Copper DMS Plant feasibility study
Kisanfu Copper, DRC	Freeport McMoRan	2011	PFS update for 4000 tpd plant
Udokan Copper Project, Russia	Bakail Mining	2010	PFS incorporating numerous mineral processing and hydrometallurgical treatment routes for recovery of Cu and

Project	Client	Completion Date	Description
			Ag. Final plant design output planned 474 000tpa Cu and 16.7 Moz/a Ag incorporating milling, flotation, atmospheric and pressure leaching, solvent extraction, electrowinning and Merrill Crowe operations
Kisanfu Copper, DRC	Freeport McMoRan	2008	Prefeasibility study for 115,000 t/yr leach / SX / EW Cu / Co plant
Shituru Copper Refinery Project, DRC	International Barytex Resources	2008	Feasibility study for 38,000 t/yr whole ore leach, SX / EW Cu plant
KOL Phase 5, DRC	Katanga Mining	2008	Feasibility study to confirm current pricing for new plant to be integrated into existing facility
Muliashi Copper Project, Zambia	Luanshya Copper Mines	2007	Feasibility and optimisation study for 60,000 t/yr heap leach, SX/ EW Cu plant
Ruashi, DRC	Cobalt Minerals Company	2003	Prefeasibility study for 60,000 t/yr Cu refinery, including infrastructure
Salobo, Brazil	CVRD	2002	Prefeasibility study for 10,000 t/yr Cu refinery including infrastructure
Gibraltar, Canada	Taseko / CESL	2001	Feasibility study of Cu recovery using CESL leach process followed by SX / EW
Lumwana, Zambia	Equinox	2001	Prefeasibility study, 14.5 million t/yr Cu concentrator including high-pressure grinding and DMS
Sepon, Laos	Oxiana	2001	Cu / Au feasibility study including leach / SX / EW. 40,000 t/yr Cu
Tenke Fungurume, DRC	BHP & Phelps Dodge	2000	Prefeasibility studies of oxide ore milling and leach / SX / EW. 40,000 t/yr of Cu, 3,000 t/yr of Co
Tohono, USA	GTN	2000	Feasibility study on 30,000 t/yr heap leach / SX / EW Cu project
Sanyati, Zimbabwe	Munyati Mining	1999	Feasibility study of Zn recovery from Cu raffinate by SX / EW
Kansanshi, Zambia	Cyprus Amax	1998	Comprehensive prefeasibility study including mining and infrastructure, plus concentrator and leach / SX / EW
QSMELT Copper Project, Australia	Queensland Minex	1997	Feasibility study for greenfields Cu Isasmelt smelter.
Selwyn Mine Sulphides Treatment Options Study, Australia	Australian Resources	1997	Review of direct and indirect bacterial leaching plus CESL, for chalcopyrite
Gunpowder, Australia	Aberfoyle	1997	Basic engineering for whole ore ferric-sulphate leach and Cu SX / EW, 45,000 t/yr
San Antonio, Mexico	Laminco	1997	Upgrade of previous study of 8,000 t/yr Cu leach / SX / EW plant
Kakanda Tailings, DRC	International Panorama	1997	Studies and basic engineering, Cu / Co leach / SX / EW plant. 30,000 t/yr Cu

Project	Client	Completion Date	Description
Ruashi Etoile, DRC	AMFI	1997	Prefeasibility study, Cu / Co mine, milling, leach / SX / EW
Sar Cheshmeh, Iran	NICICO	1997	LSTK bid for Ausmelt furnace and peripherals to expand smelter capacity
Kolwezi Tailings, DRC	AMFI	1996/7	Prefeasibility and feasibility study of tailings leach / SX / EW project. Cu / Co
Sierra Gorda, Chile Sierra Gorda, Chile	Yuma Gold	1996	Feasibility study, three Cu leach / SX / crystallisation or EW plants
Bwana Mkubwa, Zambia	First Quantum	1996	Feasibility study, tailings leach / SX / EW project. 10,000 t/yr Cu
Oxide Ore Projects, Zambia	Caledonia	1996	Prefeasibility study of various mining plans, to produce Cu and Co ore
Palabora Slag Treatment, RSA	Palabora Mining Company	1996	Ausmelt plant study to produce Co from slag by reduction
Nkana Cobalt Refinery, Zambia	ZCCM	1996	Prefeasibility study and testwork for alloy leach & purification plant to produce 3,000 t/yr of Co
Lumwana, Zambia	Phelps Dodge	1995	Prefeasibility & feasibility studies, Cu concentrator, leach plant, infrastructure
PMRC, USA	PMRC	1995	Feasibility study, integrated smelter & refinery to recover Cu and PGM from secondary sources
El Arco Pilot Plant, Mexico	IMMSA	1994	Pilot plant and study for dump leach, Cu SX / EW plant
Oxide Copper Project, Australia	Euralba	1994	Preliminary study, leach / EW plant to use EMEW cells
Projecto Cobre, Mexico	Peñoles	1994	Feasibility study, 15,000 t/yr Cu plant to recover Cu from Zn refinery residues by pyro- or hydrometallurgical means
La Caridad, Mexico	IMMSA	1993	Feasibility study and basic engineering, 22,000 t/yr Cu SX / EW plant
Kounrad / Kenjetai, Kazakhstan	Resource Development	1993	Feasibility study, 5,000 t/yr Cu SX / EW plant
Sierrita, USA	Cyprus Sierrita	1993	Feasibility study, Cu concentrator expansion
Palabora Smelter, RSA	PMC	1992	Prefeasibility study of flash smelter plus gas cleaning options. Milling circuit expansion feasibility study
San Antonio, Mexico	Chutine	1991	Feasibility study, leach / SX / EW plant to produce 8,000 t/yr Cu

2.4 Selection of Other Projects

The following selection of recent and current major projects illustrates SGS Bateman's broad capability in the industry.

Project	Client	Country	Contract Type	Project Value US$ M	Status/ Completion
Siguiri Gold Project	AngloGold Ashanti	Guinea	EPCM	176	2019
Large Diamond Recovery Pilot Plant	Debswana	Botswana	EPC	10	2019
West Rand Tailings Retreatment	Sibanye	South Africa	EPCM	500	On hold
Lift II Copper Concentrator Project	Palabora Copper	South Africa	EPCM	100	2018
Husab Uranium Project	Swakop Uranium	Namibia	EPCM	1000	2017
Base Metal Refinery Refurbishment	Zimbabwe Platinum Mines	Zimbabwe	EPCM	136	On hold
Kalia Ferro-nickel PFS	Bellzone	Guinea	PFS	-	2016
Large Diamond Recovery Pilot Plant	Debswana	Botswana	DFS	-	2015
Large Diamond Recovery Pilot Plant	Debswana	Botswana	DFS	-	2015
Cut 9 Project	Debswana	Botswana	Concept Study	-	2015
Nickel Bioleach FEED	Mondo minerals	Finland	FEED	23	2015
Khysanera Precious Metals Refinery	Khyrsanera Limited	Cyprus	Scoping	-	2015
West Rand Tailings	Sibanye	RSA	DFS	-	2015
AngloGold Ashanti	Siguiri	Guinea	PFS	-	2015
Husab SX Plant	Swakop Uranium	Namibia	EPCM	10	2015
Lead-zinc DFS	North River	Namibia	DFS	-	2014
Boabab Tete Iron Ore	Baobab Resources	Mozambique	DFS	-	2014
Large Diamond Recovery	Debswana	Botswana	PFS	-	2014
Marampa 10 Iron Ore	London Mining	Sierra Leone	DFS	-	2013
Namakwa Sands UMM	Exxaro	RSA	EPC	16	2013
Madaouela Uranium Heap Leach	GoviEx	Niger	PFS	-	2013
Trekkopje Maxi Uranium Heap Leach	Areva	Namibia	EPCM	650	2012
Marampa 2 Iron Ore	London Mining	Sierra Leone	DFS	-	2012
Jwaneng Cut 8	Debswana	Botswana	E	450	2012
Trekkopje Midi Uranium Heap Leach	Areva	Namibia	EPCM	120	2011
Cooke Dumps Uranium	Rand Uranium	RSA	FEED	400	2011
Ext 8 Debottlenecking	Foskor	RSA	EPCM	71	2011

Project	Client	Country	Contract Type	Project Value US$ M	Status/ Completion
Marampa Iron Ore Project	Cape Lambert	Sierra Leone	PFS	-	2010
Zanaga Iron Ore	Jumelles/Xstrata	Congo	Study	-	2010
Ambatovy Sulphuric Acid Plant	Dynatec Madagascar	Madagascar	EPC	150	2010
Blue Ridge Platinum Concentrator	Blue Ridge	RSA	EPC	60	2009
Hindustan Zinc Concentrator	HZL	India	EPC	35	2009
Avebury Nickel Concentrator	Allegiance Mining	Tasmania	EPCM	140	2008
Sishen Expansion Project	Kumba Iron Ore	RSA	EPCM	475	2008
Lumwana Copper Concentrator Project	Equinox Minerals	Zambia	EPC	408	2008
Moma Mineral Sands Project	Kenmare Resources	Mozambique	EPC	265	2008
Ferrochrome Sintering & Pelletizing	IFM	RSA	EPC	48	2007
Finsch Concentrator Upgrade	De Beers	RSA	Hybrid LSTK	64	2007
Venetia Primary Crusher	De Beers	RSA	Hybrid LSTK	36	2006
Birla Nifty Copper Project	Birla Nifty	Australia	EPCM	25	2006
Rustenburg PMR Expansion (various)	Anglo Platinum	RSA	EPCM	194	2005
Impala BMR Expansion (Phase 1)	Impala Platinum	RSA	EPCM	62	2005
Sepon Copper Project	Oxiana	Laos	EPCM	167	2005
Elizabeth Bay Upgrade	De Beers	Namibia	Hybrid LSTK	65	2004
Skorpion Zinc Project	Anglo	Namibia	EPCM	450	2003
SA Chrome Project	Xstrata	RSA	EPC	95	2003
Modikwe UG2 Concentrator	Anglo Platinum	RSA	EPCM	60	2002

2.5 Remote Sites

SGS Bateman has executed the majority of its projects in Africa and has first-hand knowledge of the logistics of project delivery on the African continent.

SGS Bateman is well experienced in undertaking feasibility studies and the execution of projects. Substantiated by the various reference lists provided in this expression of interest, SGS Bateman has an extensive and successful track record in delivering projects covering all commodities into

Africa and other regions of the world, the majority of them in difficult and inhospitable terrains and environments.

A critical element of success to any African project is the ability to efficiently and effectively manage the logistical requirements and delivery schedules of men and materials to the project site. SGS Bateman has developed, tried and tested systems to ensure the successful logistical and operational delivery on all of its projects.

SGS Bateman also realises the value of working with incumbent and local construction contractors. Together with its own expertise of executing projects in Africa, SGS Bateman embraces the opportunity to collaborate and draw on the strengths of the client and local construction contractors.

SGS Bateman aims to positively engage local communities where its projects are sited to create value and build sustainable capacity within those communities. SGS Bateman sees the community as vitally important stakeholder in this project and its support as essential to the success of the project as well as the client's ongoing business activities.

2.6 Recent Execution Projects

The majority of SGS Bateman's projects have been completed in Africa. Some of SGS Bateman's most recent large projects are highlighted below.

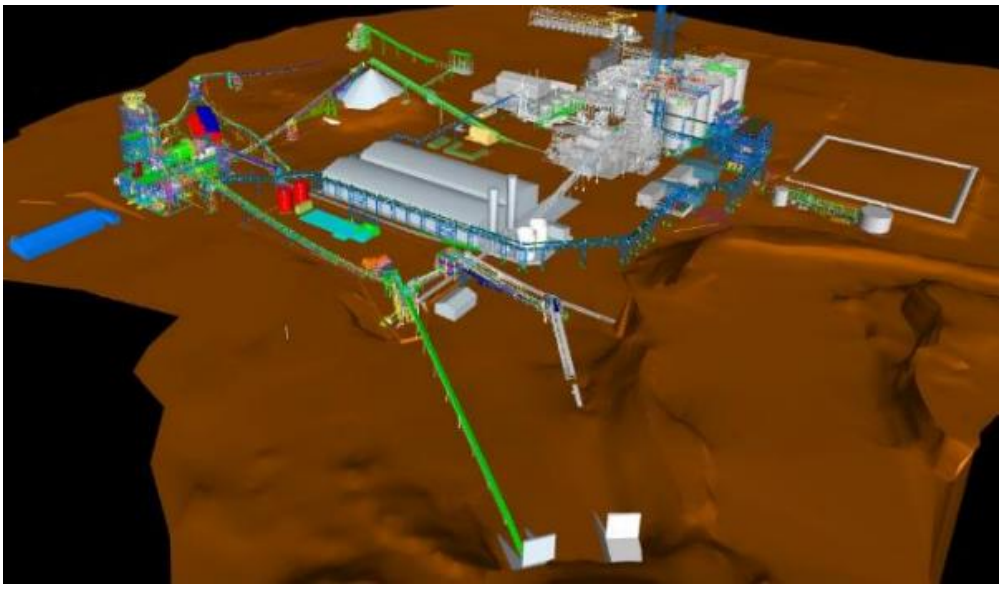
2.6.1 Palabora Copper Concentrator

Commodity	Copper
Client	Palabora Mining Company
Location	South Africa
Value	USD 44 million
Type	EPCM
Year	2018
Scope	EPCM services in JV with RSV: • Upgrade and modify comminution circuit including addition of XRT machines • New flotation plant to process 33 500 tpd copper bearing ore (0.63% Cu head grade) from the Lift II mining level



2.6.2 Siguiri Combination Project

Commodity	Gold
Client	AngloGold Ashanti
Location	Guinea
Value	USD 176 million
Type	EPCM
Year	2019
Scope	EPCM services to: • 12 Mtpa conversion from oxide to combined oxide and fresh (hard) ore • Convert CIP to hybrid CIP/CIL • Add new crushing and milling capacity



2.6.3 Husab Uranium Project



Commodity	Uranium
Client	Swakop Uranium
Location	Namibia
Value	USD1 billion
Type	EPCM
Year	2017
Scope	Engineering, procurement and construction management (EPCM) contract for 15 mil lb Uranium/annum plant in JV with AMEC